

Economic Development and Natural Resources

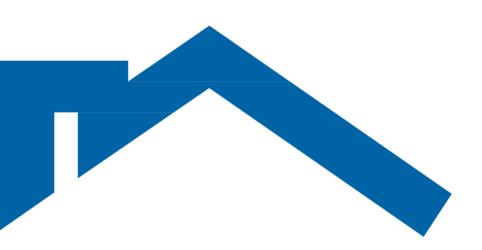
2022 Ways and Means Budget Hearing

Key Agency Officials in Attendance

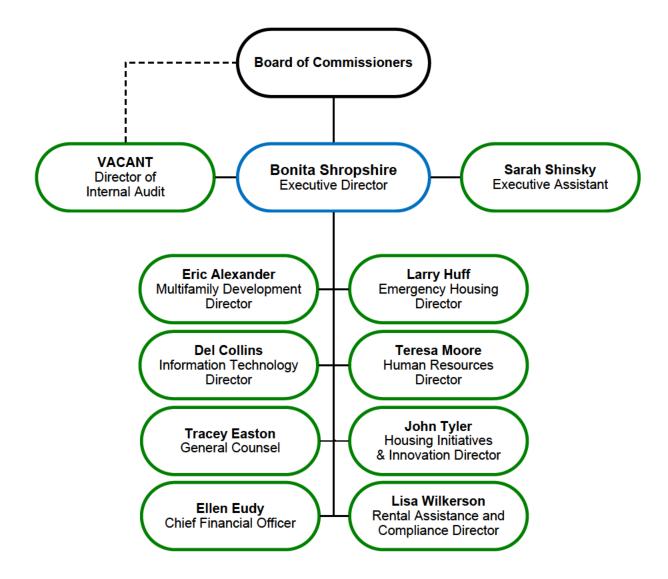
Bonita Shropshire, Executive Director

Ellen Eudy, Chief Financial Officer

John Morrison, Controller



SC Housing Organizational Chart



ACCOUNTABILITY REPORT SUMMARY

SUMMARY

The South Carolina State Housing Finance and Development Authority (SC Housing) is a self-sustaining agency committed to ensuring that South Carolinians have the opportunity to live in safe, decent, and affordable housing. SC Housing operations are supported by a funding base that includes fees and other revenue earned through the administration of agency programs.

SC Housing programs are housed under three divisions: Homeownership, Development, and Rental Assistance and Compliance. Support functions include Communications and Outreach, Compliance and Quality Control, Finance, Human Resources, Information Technology, Legal, Procurement, and Research. The agency has approximately 145 employees who responsibly allocate hundreds of millions of dollars in affordable housing resources every year and diligently administer the programs that make it possible. This narrative provides a summary of the agency's activities in general and in the previous fiscal year.

HOMEOWNERSHIP

SC Housing provides funds to participating private mortgage originators to assist low- and moderate-income homebuyers with what is often their first home purchase. This is primarily done by offering low-interest, fixed-rate, 30-year mortgages that include down payment assistance (DPA), reducing the amount of savings necessary to make homeownership affordable; DPA is forgivable after either 10 or 20 years of living in the home, depending on household income. Both new construction and existing single-family homes are eligible, as are townhomes, some condominiums, and off-frame modular homes.

The Homebuyer Program is financed with tax-exempt mortgage revenue bonds, which SC Housing issues under federal law to attract low-cost capital. These loans may be insured by the Federal Housing Administration (FHA), U.S. Department of Agriculture (USDA), or the Veterans Administration (VA), or Qualified Private Mortgage Insurance companies, as is the case for conventional loans.

Also, on a seasonal basis, SC Housing offers the Palmetto Heroes program, which offers a lower interest rate and expanded DPA for first responders, teachers, and veterans. It also offers similar assistance year-round through its County First initiative, which serves homebuyers in 24 rural counties statewide.

In 2018, the Authority began a program to finance mortgage loans through the sale of mortgage backed securities in the "to be announced" ("TBA") market. This program provides alternative financing for the purchase of mortgage loans. The Palmetto Home Advantage (PHA) loans are self-financed by the agency via securities transactions, which removes some of the restrictions that govern traditional SC Housing lending. Homebuyers may borrow up to 97 percent of the home's value, and can remove their mortgage insurance payments once the homeowner has 18 percent equity, down from the standard 20 percent.

In Fiscal Year 2021, SC Housing's homeownership programs helped **1,110 households** buy a home, totaling **\$176 million** in loan volume. The decline in lending from last year can be largely attributed to the severe contraction in the available inventory of properties that are affordable to the low- and moderate-income homebuyers we serve. Among these homebuyers, there were **98 PHA mortgages** and **1,108 recipients of down payment assistance**.

DEVELOPMENT

The Development Division oversees several programs that provide for the construction, finance, rehabilitation, and repair of housing across South Carolina. Nearly all of this work is concentrated in three areas:

- The Low-Income Housing Tax Credit (LIHTC) program, the nation's largest source of funding for affordable housing, provides financial incentives for building or preserving rent-restricted rental multi-family rental housing that is, on average, available to households earning 60 percent of area median income (AMI) or less;
- The Small Rental Development Program (SRDP), created by SC Housing in 2018, which combines financing from the South Carolina Housing Trust Fund (SCHTF), National Housing Trust Fund (NHTF), and the HOME Investment Partnerships Program to fund affordable housing too small to be financially viable under LIHTC; and
- The Emergency Repair (ER) Program, which helps very low-income homeowners by providing grants using SCHTF dollars to local non-profit organizations to provide essential housing needs, such as replacing roofs and air conditioners or installing ramps for residents with mobility impairments.

Low-Income Housing Tax Credits

LIHTC is a complicated but very powerful resource that helps build or preserve thousands of units in South Carolina every year. It comes in two flavors: the so-called "9 percent" credit, which is awarded on a competitive basis once per year and is designed to cover about 70 percent of construction costs, and the "4 percent" credit, which is designed to cover 30 percent of construction costs and is typically paired with tax-exempt bond financing to cover much of the remainder.

To dramatically oversimplify how LIHTC works, real estate developers submit applications to SC Housing and other housing finance agencies across the country. If successful, they receive a LIHTC award, which provides a ten-year stream of tax credits once the property starts accepting tenants after it is built or substantially rehabbed. Because the funds are needed up front for the construction process, however, these credits are sold to investors through a process known as syndication, swapping future tax credits for present equity. From there, the developer uses those funds to complete the promised work.

This process is governed by Section 42 of the Internal Revenue Code and related federal regulations to ensure that the proposed development is completed in a timely manner and that it meets all requirements for LIHTCs to be awarded. Under Section 42, each state is tasked with developing a Qualified Allocation Plan (QAP), which outlines how LIHTC applications will be evaluated. While there are some requirements of what a QAP must do to satisfy federal law, the vast majority of policymaking is left up to the states. If applicants request more LIHTCs than are available, as is typically the case with the 9 percent variety, the QAP outlines how the state allocating agency will award the credits. It also informs developers of rules regarding how the program will operate in the state and what requirements there might be above and beyond the bare minimum specified in the federal statute. This ensures that the program meets the needs of the state and is not managed in a top-down manner from Washington.

Fiscal Year 2021 has seen the implementation of the state tax credit passed in May 2020, which provides a one-for-one credit toward state taxes alongside the federal LIHTC. Between this and a technical fix to LIHTC that made 4 percent credits more valuable, there has been a massive surge in interest for affordable housing resources in South Carolina, propelling the state and the agency's programs forward.

While 2021 applications for 9 percent LIHTCs are being evaluated, awards for 2020 were finalized last fall. Overall, **18 developments** that include **1,153 rental homes** were funded. These properties are slated to open no later than 2023. Additionally, SC Housing's Board of Commissioners authorized the future issuance of tax-exempt bonds for **1,669 rental homes** in FY 2021 that will receive 4 percent LIHTCs upon completion, and 4 percent credits were issued to help finance an additional **1,082 rental homes** that were financed using other tax-exempt bond issuances.

Small Rental Development Program

As noted earlier, SRDP allows the agency to fund a wider array of rental housing by combining state and federal funding sources to provide a flexible source of financing for smaller rental properties. The funding programs that support SRDP vary substantially. The most flexible is SCHTF, which was authorized by the legislature in 1992 to "increase the supply of safe, decent, and affordable housing" for low-income households, i.e., those earning no more than 80 percent of AMI. SC Housing serves as the administrator of SCHTF, with an advisory committee of interested stakeholders authorized by statute, and deploys these resources to a variety of eligible uses, including SRDP. SCHTF receives its funding from a portion of so-called "deed stamp" taxes on property transfers.

Meanwhile, NHTF is a relatively new federal resource the agency, on the state's behalf, has received since 2016; these funds must exclusively serve extremely low-income households (no more than 30 percent of AMI) that are in the most need. This restriction essentially requires NHTF to be combined with other funding sources to make rental developments financially viable. Finally, HOME is a long-standing federal program that provides funds to states, counties, and cities for a variety of housing uses; these funds are also restricted to assisting low-income households. Both HOME and NHTF are administered by the U.S. Department of Housing and Urban Development.

Funding announcements for the 2021 round will be forthcoming in the near future. Ultimately, after the applications were evaluated, **eight projects** received SRDP awards last fall in the 2020 round; these properties will create **181 new homes** for low-income renters once complete. This represents a dramatic increase from the 2019 round, thanks to improved flexibility in how funds could be spent.

Emergency Repair Program

The other major activity in the Development Division is the Emergency Repair Program. The ER Program provides funds to non-profit partner organizations statewide to reimburse work in the community to fix serious issues in the owner-occupied housing stock, serving very low-income homeowners (earning no more than 50 percent of AMI). These repairs are often necessary to ensure that the home is in livable condition. There are 45 non-profits that are approved ER Program participants, each of whom assists SC Housing in the administration of the program. ER Program awards cover up to \$10,000 in repairs (plus a \$750 fee) to homes that are necessary for the life, health, or safety of the occupant and can involve at most two construction trades. In FY 2021, SC Housing served **271 households** statewide via ER Program grants, helping keep vulnerable South Carolinians in their homes.

RENTAL ASSISTANCE AND COMPLIANCE

The Rental Assistance & Compliance Division of SC Housing has three primary responsibilities:

 Monitoring properties funded by the Development Division to ensure compliance with federal and state laws pertaining to affordability, health and safety, and tenant eligibility;

- Administering the federal Housing Choice Voucher Program, which assists low-income households by helping them afford rental housing in the private market, in seven counties (Clarendon, Colleton, Dorchester, Fairfield, Kershaw, Lee, and Lexington); and
- Overseeing a portfolio of Section 8 properties on behalf of the U.S. Department of Housing and Urban Development (HUD) via the Project-Based Contract Administration Program.

Program Compliance

Program Compliance is tasked with ensuring that the properties that received funding from the Development Division meet applicable laws and rules applied by federal and state authorities. This work consists primarily of on-site inspections to ensure the property meets health and safety standards and reviews of the property managers' files to validate that the proper rents have been charged and the tenants are income-eligible to live in their homes, among other regulatory requirements. The owners of such housing must abide by these terms for a compliance period of between 15 and 35 years, depending on the program and elections made by the applicant.

In FY 2021, Program Compliance oversaw **35,535 rental homes** within **45 of 46 counties**. The vast majority of these homes received a LIHTC award (33,906 units across 616 properties), but other projects receiving tax-exempt bond financing, HOME funds, South Carolina and National Housing Trust Fund awards, and Neighborhood Stabilization Program dollars without LIHTC are also included (1,629 units located within 392 projects).

Despite continuing federal and state COVID-19 monitoring suspensions, physical distancing restrictions and other measures to safeguard public health, Program Compliance continued to maintain a rigorous desk review schedule during this fiscal year. Compliance staff conducted **304 desk reviews** of paperwork covering **18,029 units**. The primary focus and purpose of the ongoing desk reviews was to ensure that these affordable housing units remained available to and occupied by program eligible households.

Housing Choice Vouchers

SC Housing oversees the Housing Choice Voucher (HCV) program in the seven counties that do not have a local participating public housing authority: Clarendon, Colleton, Dorchester, Fairfield, Kershaw, Lee, and Lexington. In FY 2021, there were **1,835 families and individuals** assisted with HCVs administered by SC Housing, utilizing \$13.7 million in HUD funds administered by SC Housing.

This is a federal program operated by the Department of Housing and Urban Development that provides rental assistance to eligible households, covering the gap between the rent charged and 30 percent of their income, ensuring that the tenant does not experience housing cost burden. These families and individuals live in privately owned properties, both single-family homes and apartment buildings, helping people live independently and rely less on public services while supporting the state's landlords. Unlike public sector programs like Medicaid and SNAP ("food stamps") that aid all eligible households, there are only enough vouchers to help fewer than one in four tenants who qualify; SC Housing recently opened its waiting list in all counties except Kershaw to additional applications last year.

HCV staff continued their track record of excellent performance in FY 2021:

- Received a Section 8 Management Assessment Program score of 100% resulting in HUD's recognition as a "High Performer" for the twentieth consecutive year.
- Exceeded HUD's 95% family record reporting requirement with an average score of 100%.
- Exceeded program goals for customer satisfaction on its Landlord and Participant Survey.

Contract Administration

SC Housing monitors a portfolio of hundreds of Section 8 rental properties across the state on behalf of HUD through the Project-Based Contract Administration (PBCA) program. HUD procures these oversight activities by reducing overhead cost for the federal taxpayer and devolving responsibilities to the state level. HUD provides SC Housing with funds to review and approve monthly Housing Assistance Payments, conduct Management and Occupancy Reviews to ensure compliance with federal law, serve as an ombudsman for tenant concerns, oversee subsidy contracts with property owners, and support the Section 8 program as a whole in South Carolina, as well as receive modest administrative fees that help SC Housing run its operations as a self-sustaining agency.

PBCA staff met or exceeded a number of performance metrics in FY 2021:

- Conducted **184** Management and Occupancy Reviews
- Effectively addressed 448 tenant complaints and assisted 513 families with housing needs
- Completed 234 rental adjustments within 30 days and 30 contract renewals within 60 days
- · Reviewed, verified and processed 267 vouchers on the first business day of every month
- Processed and approved 849 Special Claims from property managers within 30 days

Overall, there are **255 rental developments** in South Carolina's PBCA portfolio, which covers 45 of 46 counties statewide. In FY 2020, SC Housing dispersed **\$145 million** in rental assistance payments on behalf of HUD, ensuring that tenants pay no more than 30 percent of their income on rent and utilities.

COVID-19 RESPONSE

In the prior fiscal year, SC Housing began administering three sources of emergency housing funds from the federal government, all while many employees worked remotely much of the year as part of COVID-19 physical distancing protocols. A summary of each is provided below.

SC Stay

SC Housing was selected by the Department of Commerce to serve as a subgrantee for rounds two and three of the state's Community Development Block Grant-Coronavirus (CDBG-CV) allocation from the Coronavirus Aid, Relief, and Economic Security (CARES) Act passed by Congress and signed by President Trump in March 2020. This grant provided about \$25 million in mortgage and rental assistance to South Carolinians in need. Applications were accepted via non-profit partners in February, and awards were made starting in March. Eligible applicants were eligible for up to six months of assistance and were required to demonstrate that they were in a low-income household and had experienced economic hardship as a result of the COVID-19 pandemic.

SC Stay Plus

South Carolina received \$346 million in emergency rental assistance funds from the U.S. Department of the Treasury as part of the Consolidated Appropriations Act, 2021, passed by Congress and signed by President Trump in December 2020. Seven eligible counties (Anderson, Berkeley, Charleston, Greenville, Horry, Richland, and Spartanburg) elected to receive their own allocation of funds, leaving the state with the remaining \$272 million. In April, the state legislature passed and Governor McMaster signed H.3770, which authorized SC Housing to administer these funds in the remaining 39 counties statewide. The program launched shortly thereafter, on May 5, accepting applications for rent and utility assistance from South Carolinians in need. Tenants are eligible for up to 15 months of assistance.

Mortgage Rescue Program

While not yet operational, SC Housing will soon be launching a third assistance program. In March 2021, Congress passed and President Biden signed the American Rescue Plan Act, which included a Homeowner Assistance Fund. This fund provides South Carolina with \$144 million in assistance. SC Housing is awaiting approval from Treasury to begin deploying these funds beyond an existing pilot program.

ADDITIONAL ACCOMPLISHMENTS

Beyond those noted earlier in this narrative, senior staff noted the following events during FY 2021 that they felt were among the agency's top accomplishments:

- An update to the South Carolina Housing Needs Assessment was published in March 2021.
- Mortgage production implemented a new mortgage product that allows for the conversion of a Housing Choice Voucher from rental to homeownership.
- Mortgage servicing implemented forbearances to keep our existing homebuyers in their homes, even as many suffered economic losses due to COVID-19.
- Mortgage servicing implemented and began accepting debit cards as a means of payment to improve customer service and portfolio performance.
- SC Housing's review by the House Legislative Oversight Committee was completed.
- Splunk implementation was completed successfully. This provides the agency with much clearer optics into our infrastructure by searching, monitoring and analyzing machine-generated data.
- The agency closed out its Hardest Hit Fund award from the U.S. Department of the Treasury. Starting in 2010, SC Housing deployed federal resources via SC HELP to help prevent foreclosures during the previous economic downturn.
- The agency completed a successful bond issuance in September, raising funds from the private sector to finance affordable housing opportunities statewide.
- Vacancies were successfully filled for the agency's Director of Human Resources and Director of Multifamily Development, among other key positions.
- 2021 marks the 50th anniversary of SC Housing serving the needs of low- and moderate-income South Carolinians seeking affordable housing.

State Housing Finance and Development Authority Total Funds Budget to Actual

FY 2020-2021

	Total General	Total General	Total Federal	Total Federal	Total Other	Total Other
	Funds Budget	Funds Actual	Funds Budget	Funds Actual	Funds Budget	Funds Actual
Personal Service	-	-	1,266,280	997,059	7,997,061	5,823,956
Other Operating	-	-	11,831,663	5,135,231	5,420,368	2,795,960
Case Services	-		146,300,000	160,020,953	-	-
Allocations	-	-	13,000,000	3,342,479	19,324,153	2,473,450
Fringe Benefits		-	533,312	425,284	3,391,249	2,469,006
Total	-	-	172,931,255	169,921,006	36,132,831	13,562,372

FY 2021-2022

				Total Federal		Total Other
	Total General	Total General	Total Federal	Funds Actual	Total Other	Funds Actual
	Funds Budget	Funds Actual	Funds Budget	(Year to Date)	Funds Budget	(Year to Date)
Personal Service	-	-	1,782,348	621,912	8,583,652	3,418,534
Other Operating	-	-	2,474,326	7,739,898	4,444,622	1,027,527
Case Services	-	-	163,977,140	205,681,675	-	-
Allocations	-	-	13,000,000	787,144	19,324,153	2,953,700
Fringe Benefits		-	757,536	255,004	3,639,623	1,320,234
Total	-	-	181,991,350	215,085,633	35,992,050	8,719,996

	FY 22-23 Prioritized Budget Request Summary											
			Agen	ıcy Name								
		BUDGET REQUESTS				FUNDING				F1	ΓEs	
Priority	Request Type (recurring, non- recurring, capital)	Request Title	Brief Description	General - General - Other Federal Total					State	Other	Federal	Total
1	Recurring	Housing Initiatives	Page 12			53,100	(372,407)	(319,307)				0 00
2	Recurring	Projects	Page 14			1,134,003		1,134,003				0 00
3	Recurring	Support Services	Page 16			944,000		944,000				0 00
4	Recurring	Contract Administration and Compliance	Page 18				12,091,860	12,091,860			4.00	4 00
5	Recurring	Rental Assistance	Page 20				451,000	451,000				0 00
6	Recurring		Page 22			102,983		102,983				0 00
7	Recurring	Mortgage Production	Page 24			43,000		43,000				0 00
8	Recurring	Finance	Page 26			195,000		195,000				0 00
9	Recurring	Housing Tax Credits	Page 28			222,000		222,000				0 00
10	Recurring	Employee Benefits	Page 30			219,841	27,000	246,841				0 00
11												
12												
13												
14												
15												
16												
17												
18												
19												
20		1										
		TOTAL BUDGET REQUESTS				\$ 2,913,927	\$ 12,197,453	\$ 15,111,380			4.00	4.00

Economic Development Subcommittee Proviso Request Summary Renumbered FY of Proviso FY 22-23 FY 22-23 Introduction/# of Recommended Proviso # Proviso # Proviso Title **Short Summary** years in budget Action **Proviso Language** All federal rental assistance administrative fees shall be HFDA: Federal Rental carried forward to the current fiscal year for use by the Assistance Administrative Fee Fees earned from HUD programs may be Authority in the administration of federal programs by the 42.1 42.1 Carry Forward kept by the Authority More than 20 years NO CHANGE Authority. For the prior fiscal year, monies withdrawn from the Authority's various bond-financed trust indentures and resolutions may be carried forward by the Authority into HFDA: Program Expenses Income earned by Bond programs may be 42.2 42.2 Carry Forward the current fiscal year. kept by the Authority More than 20 years NO CHANGE Members of the nine member South Carolina Housing SC Housing Trust Fund Advisory Committee Trust Fund Advisory Committee are eligible for mileage HFDA: Advisory Committee members may be reimbursed for mileage reimbursement at the rate allowed for state employees 42.3 42.3 Mileage Reimbursement FY 2006-2007 NO CHANGE as established by other provisos in this Act. expense The Authority shall deposit in the state general fund indirect cost recoveries for the Authority's portion of the Statewide Central Services Cost Allocation Plan (SWCAP). The Authority shall retain recoveries in Indirect Cost recoveries in excess of SWCAP HFDA: Allocation of Indirect excess of the SWCAP amount deposited in the state 42.4 42.4 FY 2010-2011 NO CHANGE Cost Recoveries may be kept by the Authority general fund. Funds allocated, granted, or awarded under the Housing Trust Fund's Disaster Initiative Funds allocated, granted, or awarded under the Housing shall not be included when calculating the Trust Fund's Disaster Initiative shall not be included HFDA: Housing Trust Fund percentage of trust fund expenditures per when calculating the percentage of trust fund 42.5 42.5 Disaster Initiative FY 2017-2018 **NO CHANGE** expenditures per county. county.



Economic Development and Natural Resources 2022 Ways and Means Budget Hearing

Appendix: Form B1
Recurring Operating Request



Agency Name:	Housing Finance & Development Authority				
Agency Code:	L320	Section:	42		

AGENCY	,
PRIORITY	

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Housing Initiatives

Provide a brief, descriptive title for this request.

AMOUNT

Federal: (\$372,407)

General: \$0

Other: \$53,100 Total: (\$319,307)

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	Mark "X" for all that apply:					
	X	Change in cost of providing current services to existing program audience					
	X	Change in case load/enrollment under existing program guidelines					
FACTORS		Non-mandated change in eligibility/enrollment for existing program					
ASSOCIATED		Non-mandated program change in service levels or areas					
WITH THE		Proposed establishment of a new program or initiative					
		Loss of federal or other external financial support for existing program					
REQUEST		Exhaustion of fund balances previously used to support program					
		IT Technology/Security related					
		Consulted DTO during development					
		Related to a Non-Recurring request – If so, Priority #					

CT A TEXATIDE	Mar	k "X" for primary applicable Statewide Enterprise Strategic Objective:
STATEWIDE		Education, Training, and Human Development
ENTERPRISE		Healthy and Safe Families
STRATEGIC		Maintaining Safety, Integrity, and Security
OBJECTIVES		Public Infrastructure and Economic Development
ODSECTIVES	X	Government and Citizens

ACCOUNTABILITY OF FUNDS

- 2 Provide resources to support the cost-effective development of affordable rental housing that addresses the needs of South Carolina.
- 2.1 Finance the construction and preservation of affordable housing with the combined resources of all Development Division programs.
- 2.2 Increase the use of leveraged funds in affordable housing development.
- 2.3 Develop affordable housing for high demand communities and populations.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

Housing Initiatives Programs provide housing services for low to very low income families and individuals.

RECIPIENTS OF

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

The Authority has experienced a loss of federal funding and program income on housing programs for low income families. The earmarked funds increase will allow the Authority to increase in the additional costs of administering the Housing Trust Fund. The funds are used to promote the development of affordable multifamily housing, special needs housing and to allow low income homeowners to remain in their homes by making needed repairs. JUSTIFICATION OF REQUEST

Agency Name:	Housing Finance & Development Authority				
Agency Code:	L320	Section:	42		

AGENCY	
PRIORITY	

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Executive Adminstration and Special Projects

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0

Federal: \$0

Other: \$1,134,003 Total: \$1,134,003

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	k "X" for all that apply:
	X	Change in cost of providing current services to existing program audience
	X	Change in case load/enrollment under existing program guidelines
FACTORS		Non-mandated change in eligibility/enrollment for existing program
ASSOCIATED		Non-mandated program change in service levels or areas
WITH THE		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
REQUEST		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		Consulted DTO during development
		Related to a Non-Recurring request – If so, Priority #

CT A TEXMINE	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:			
STATEWIDE		Education, Training, and Human Development		
ENTERPRISE		Healthy and Safe Families		
STRATEGIC		Maintaining Safety, Integrity, and Security		
OBJECTIVES Public Infrastructure and Economic D		Public Infrastructure and Economic Development		
ODOLCIIVLS	X	Government and Citizens		

ACCOUNTABILITY

OF FUNDS

- 1 Assist low and moderate income South Carolinians by financing affordable and sustainable homeownership opportunities.
- 2 Provide resources to support the cost effective development of affordable rental housing that addresses the needs of South Carolina.
- 3 Support the physical and financial condition of existing affordable rental housing through our Rental Assistance & Compliance activities.
- 4 Serve as a responsible steward of public funds and maintain the Authority's financial condition.
- 5 Continue development of a secure, comprehensive technology infrastructure that serves the needs of the Authority and its customers.
- 6 Operate a professional public agency by hiring, developing, and retaining essential talent.

7 Establish the Authority as the foremost resource in South Carolina on housing issues and foster new and existing relationships with public and private entities.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that

RECIPIENTS OF FUNDS

Loan purchases, grants and other Special Projects will benefit very low to moderate income families and help them achieve safe and affordable housing.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

The requested increase will provide budget authority for consulting and legal services related to the agency's Homeownership and Rental Development programs. Changing regulations and tightening economy require greater cash management and financial consulting related to the bond programs and other sources of funds to provide mortgages and down payment assistance and subsidize Multifamily development for low to moderate

income South Carolinians.

JUSTIFICATION OF REQUEST

Agency Name:	Housing Finance & Development Authority				
Agency Code:	L320	Section:	42		

AGENCY	,
PRIORITY	3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Support Services

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0
Federal: \$0

Other: \$944,000 Total: \$944,000

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

 \mathbf{X}

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

Change in cost of providing current services to existing program audience

Change in case load/enrollment under existing program guidelines

Non-mandated change in eligibility/enrollment for existing program

Non-mandated program change in service levels or areas

Proposed establishment of a new program or initiative

Loss of federal or other external financial support for existing program

Exhaustion of fund balances previously used to support program

X IT Technology/Security related

Consulted DTO during development

Related to a Non-Recurring request - If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

Education, Training, and Human Development

Healthy and Safe Families

X Maintaining Safety, Integrity, and Security

Public Infrastructure and Economic Development

Government and Citizens

ACCOUNTABILITY OF FUNDS

5 Continue development of a secure, comprehensive technology infrastructure that serves the needs of the Authority and its customers.

- 5.1 Deploy new enterprise software solutions to improve programmatic efficiency.
- 5.2 Serve the needs of internal stakeholders in an effective and timely manner.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

Administrative Costs and purchases of software and hardware to enhance the Authority's Information Technology (IT) system and IT security.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

	The increase in this request is due to the servers needing to be upgraded to provide better security and functionality for the operations of the Authority.
JUSTIFICATION OF REQUEST	

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY PRIORITY

4

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Contract Adminstration and Compliance

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0

Federal: \$12,091,860

Other: \$0

Total: \$12,091,860

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

4.00

 \mathbf{X}

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

Change in cost of providing current services to existing program audience
Change in case load/enrollment under existing program guidelines

Non-mandated change in eligibility/enrollment for existing program

Non-mandated program change in service levels or areas

Proposed establishment of a new program or initiative

Loss of federal or other external financial support for existing program

Exhaustion of fund balances previously used to support program

IT Technology/Security related

Consulted DTO during development

Related to a Non-Recurring request - If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

Education, Training, and Human Development

Healthy and Safe Families

Maintaining Safety, Integrity, and Security

Public Infrastructure and Economic Development

Government and Citizens

ACCOUNTABILITY OF FUNDS

- 3 Support the physical and financial condition of existing affordable rental housing through our Rental Assistance & Compliance activities.
- 3.1 Perform mandated rental assistance activities in an efficient, effective manner as administrator of HUD's Housing Choice Voucher and Project Based Rental Assistance programs.
- 3.2 Ensure that properties financed by the Authority are habitable and sustainable.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

The federal funds pay rent and utilities for very low income families.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

The federal funds increase is for program payments mandated and paid for by the Department of Housing and Urban Development (HUD). The federal funds are paid as rent to apartment complexes under contract with HUD. These complexes house very low income families and individuals. Four additional FTE's are being requested based on an IRS ruling that would require significant additional compliance verifications.

JUSTIFICATION OF REQUEST

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY PRIORITY

5

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Rental Assistance

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0

Federal: \$451,000

Other: \$0

Total: \$451,000

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

 \mathbf{X}

Please provide the total number of new positions needed for this request.

FACTORS
ASSOCIATED
WITH THE
REQUEST

Mark "X" for all that apply:

Change in cost of providing current services to existing program audience
 Change in case load/enrollment under existing program guidelines

Non-mandated change in eligibility/enrollment for existing program

Non-mandated program change in service levels or areas

Proposed establishment of a new program or initiative

Loss of federal or other external financial support for existing program

Exhaustion of fund balances previously used to support program

IT Technology/Security related

Consulted DTO during development

Related to a Non-Recurring request - If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

Education, Training, and Human Development

Healthy and Safe Families

Maintaining Safety, Integrity, and Security

Public Infrastructure and Economic Development

Government and Citizens

ACCOUNTABILITY OF FUNDS

3 Support the physical and financial condition of existing affordable rental housing through our Rental Assistance & Compliance activities.

3.1 Perform mandated rental assistance activities in an efficient, effective manner as administrator of HUD's Housing Choice Voucher and Project Based Rental Assistance programs.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

The federal funds pay rent and utilities for very low income families and operating expenses under the HUD Housing Choice Voucher program. 20

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

The federal funds increase is for assistance payments and operating expenses paid by HUD. The Housing Choice Voucher program pays rent and utilities on behalf of very low income families in seven counties. This increase is needed to keep up with rent inflation and the rising administrative costs associated with increasing program complexity.

JUSTIFICATION OF REQUEST

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY	
PRIORITY	0

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Mortgage Servicing

Provide a brief, descriptive title for this request.

AMOUNT

Federal: \$0

General: \$0

Other: \$102,983 Total: \$102,983

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	Mark "X" for all that apply:		
	X Change in cost of providing current services to existing program audience			
		Change in case load/enrollment under existing program guidelines		
FACTORS		Non-mandated change in eligibility/enrollment for existing program		
ASSOCIATED WITH THE REQUEST		Non-mandated program change in service levels or areas		
		Proposed establishment of a new program or initiative		
		Loss of federal or other external financial support for existing program		
		Exhaustion of fund balances previously used to support program		
		IT Technology/Security related		
		Consulted DTO during development		
		Related to a Non-Recurring request – If so, Priority #		

OT A TEXATIDE	Mar	Mark "X" for primary applicable Statewide Enterprise Strategic Objective: Education, Training, and Human Development	
STATEWIDE			
ENTERPRISE		Healthy and Safe Families	
STRATEGIC		Maintaining Safety, Integrity, and Security	
OBJECTIVES		Public Infrastructure and Economic Development	
ODOLCIIVES	X	Government and Citizens	

ACCOUNTABILITY OF FUNDS

1.2 Operate an effective servicing division that ensures Authority assets are preserved and minimizes default among our customers and costs associated with providing services.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

The Servicing Department handles the servicing of all the Authority's single-family and multi-family loans.

RECIPIENTS OF

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

	The earmarked increase is for changes both in salaries and fringe benefits paid to employees of the Authority and equipment to complete tasks more efficiently.
JUSTIFICATION OF REQUEST	

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY	
PRIORITY	

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Mortgage Production

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0
Federal: \$0
Other: \$43,000

Total: \$43,000

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	Mark "X" for all that apply:	
	X	Change in cost of providing current services to existing program audience	
		Change in case load/enrollment under existing program guidelines	
FACTORS		Non-mandated change in eligibility/enrollment for existing program	
ASSOCIATED		Non-mandated program change in service levels or areas	
WITH THE REQUEST		Proposed establishment of a new program or initiative	
		Loss of federal or other external financial support for existing program	
		Exhaustion of fund balances previously used to support program	
		IT Technology/Security related	
		Consulted DTO during development	
		Related to a Non-Recurring request – If so, Priority #	

CT A TEXMINE	Mar	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:		
STATEWIDE		Education, Training, and Human Development		
ENTERPRISE		Healthy and Safe Families		
STRATEGIC		Maintaining Safety, Integrity, and Security		
OBJECTIVES		Public Infrastructure and Economic Development		
ODSECTIVES	X	Government and Citizens		

ACCOUNTABILITY OF FUNDS

Operate an efficient Mortgage Production division that ensures the Authority sets rates, manages the mortgage pipeline and reviews and purchases eligible mortgage loans.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

The Mortgage Production group provides mortgage financing and down payment assistance for low-to-moderate income citizens of South Carolina to purchase their first homes.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

	The earmarked increase is for changes in salaries and fringe benefits paid to employees of the Authority.
JUSTIFICATION OF	
REQUEST	

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY	
PRIORITY	8

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Finance

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0
Federal: \$0

Other: \$195,000 Total: \$195,000

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS
ASSOCIATED
WITH THE
REQUEST

Mark "X" for all that apply:

X Change in cost of providing current services to existing program audience

Change in case load/enrollment under existing program guidelines

Non-mandated change in eligibility/enrollment for existing program Non-mandated program change in service levels or areas

Proposed establishment of a new program or initiative

Loss of federal or other external financial support for existing program

Exhaustion of fund balances previously used to support program

IT Technology/Security related

Consulted DTO during development

Related to a Non-Recurring request - If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

Education, Training, and Human Development

Healthy and Safe Families

Maintaining Safety, Integrity, and Security

Public Infrastructure and Economic Development

X Government and Citizens

ACCOUNTABILITY OF FUNDS

4 Serve as a responsible steward of public funds and maintain the Authority's financial condition.

4.1 Ensure that the Authority's finances are viewed as stable by stakeholders.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

The **increase** of these funds would be bore by contractors and vendors.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

	The Finance Division is increasing the requested earmarked budget for software to facilitate month end closing and additions to salaries and fringes.
JUSTIFICATION OF	
REQUEST	

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY PRIORITY 9

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Housing Tax Credits

Provide a brief, descriptive title for this request.

AMOUNT

General: \$0 Federal: \$0

Other: \$222,000 Total: \$222,000

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	Mark "X" for all that apply:	
	X Change in cost of providing current services to existing program audience		
		Change in case load/enrollment under existing program guidelines	
FACTORS		Non-mandated change in eligibility/enrollment for existing program	
ASSOCIATED		Non-mandated program change in service levels or areas	
WITH THE		Proposed establishment of a new program or initiative	
REQUEST		Loss of federal or other external financial support for existing program	
		Exhaustion of fund balances previously used to support program	
		IT Technology/Security related	
		Consulted DTO during development	
		Related to a Non-Recurring request – If so, Priority #	

CT A TEXMINE	Mar	Mark "X" for primary applicable Statewide Enterprise Strategic Objective: Education, Training, and Human Development	
STATEWIDE			
ENTERPRISE		Healthy and Safe Families	
STRATEGIC		Maintaining Safety, Integrity, and Security	
OBJECTIVES		Public Infrastructure and Economic Development	
ODGECTIVES	X	Government and Citizens	

ACCOUNTABILITY OF FUNDS

- 2 Provide resources to support the cost-effective development of affordable rental housing that addresses the needs of South Carolina.
- 2.1 Finance the construction and preservation of affordable housing with the combined resources of all Development Division programs.
- 2.2 Increase the use of leveraged funds in affordable housing development.
- 2.3 Develop affordable housing for high-demand

communities and populations.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

This increase will pay the increasing administrative costs of the Low-income Tax Credit program.

RECIPIENTS OF

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

The Low-income Tax Credit program uses IRS Tax Credits to subsidize the development of new and rehabilitation of existing low-income rental units in the private rental market. This increase request is due to increasing complexity and regulatory requirements of the Tax Credit program.

JUSTIFICATION OF REQUEST

Agency Name:	Housing Finance & Development Authority		
Agency Code:	L320	Section:	42

AGENCY	10
PRIORITY	10

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Employee Benefits

Provide a brief, descriptive title for this request.

AMOUNT

Federal: \$27,000 Other: \$219,841

Total: \$246,841

General: \$0

What is the net change in requested appropriations for FY 2022-2023? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

	Mar	Mark "X" for all that apply:		
	X	Change in cost of providing current services to existing program audience		
FACTORS ASSOCIATED WITH THE REQUEST		Change in case load/enrollment under existing program guidelines		
		Non-mandated change in eligibility/enrollment for existing program		
		Non-mandated program change in service levels or areas		
		Proposed establishment of a new program or initiative		
		Loss of federal or other external financial support for existing program		
		Exhaustion of fund balances previously used to support program		
		IT Technology/Security related		
		Consulted DTO during development		
		Related to a Non-Recurring request – If so, Priority #		

OT A TEXAMOR	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:				
STATEWIDE		Education, Training, and Human Development			
ENTERPRISE		Healthy and Safe Families			
STRATEGIC		Maintaining Safety, Integrity, and Security			
OBJECTIVES		Public Infrastructure and Economic Development			
ODSECTIVES	X	Government and Citizens			

ACCOUNTABILITY OF FUNDS

All Objectives – This decrease will better align the budget with actual anticipated expenditures.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

30

Administrative staff.

RECIPIENTS OF

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

	The increase is for benefits for the additional FTE's identified from across the Authority's programs.							
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JUSTIFICATION OF								
REQUEST								



FULL TIME EQUIVALENT (FTE) BREAKDOWN

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<u>116</u> **Active**

<u>12</u> **Vacant**

128 TOTAL

TIME LIMITED (TLE)

<u>Active</u> 14

2 <u>Vacant</u>

16 TOTAL

TEMPORARY GRANT (TGE)

<u>3</u> <u>0</u> <u>Active</u>

Vacant

3 TOTAL